

2023 Capitalization Rate Study Scheduled Airlines - Freight

Final

Completed: April 28, 2023

Yield Capitalization Rate Conclusion Industry: Scheduled Airlines - Freight 2023 Assessment Year

Capital Structure [1] Equity Debt	60.00% 40.00%	
Equity Cost of Capital		Weighting
Capital Asset Pricing Model - Ex Post [2]	10.95%	64%
Capital Asset Pricing Model - Ex Ante [2]	9.54%	16%
3 Stage Dividend Discount Model - Dividends [3]	7.78%	10%
3 Stage Dividend Discount Model - Earnings [3]	13.65%	<u>10%</u>
Weighted Average	10.68%	100%
Selected Cost of Equity	10.68%	- -
Debt Cost of Capital		Weighting
A - Mergent's - Avg. YTM of A Rated Corporate Bonds [4]	5.12%	25%
Baa - Mergent's - Avg. YTM of Baa Rated Corporate Bonds [4]	5.59%	25%
Ba - Avg. of MTDOR Debt Study, Bloomberg and Capital IQ	7.04%	25%
B - Avg. of MTDOR Debt Study, Bloomberg and Capital IQ	9.15%	<u>25%</u>
Weighted Average	6.73%	100%
Selected Cost of Debt	6.73%	

Weighted Average Cost of Capital (WACC)

Source of	Capital		Marginal Tax	Pre-tax Cost of	After-tax Cost
Capital	Structure	Cost of Capital	Rate	Capital	of Capital
Equity	60.00%	10.68%		6.41%	6.41%
Debt	40.00%	6.73%	24.00%	2.69%	2.05%
WACC	100.00%			9.10%	8.45%
WACC (Round	led)				8.45%

Notes

- [1] From worksheet: Capital Structure
- [2] From worksheet: Capital Asset Pricing Model Summary
- [3] From worksheet: Yield Equity Summary
- [4] January 2023, Mergent Bond Record

Direct Capitalization Rate Conclusion Industry: Scheduled Airlines - Freight 2023 Assessment Year

Capital Structure [1]

Equity 60.00% Debt 40.00%

Equity Capitalization Rate [2]

NOI After-tax **8.07%** GCF **18.30%**

Debt Capitalization Rate [3]

Calculated Current Yield 3.58%

Course of		After-tax Direct	•	Pre-tax	After-tax
Source of	Capital	Capitalization	Marginal Tax	Capitalization	Capitalization
Capital	Structure	Rate	Rate	Rate	Rate
Equity	60.00%	8.07%		4.84%	4.84%
Debt	40.00%	3.58%	24.00%	1.43%	1.09%
Total	100.00%			6.28%	5.93%
Total (Rounded)					5.95%

GCF Direct Capitalization Rate							
Source of Capital	Capital Structure	Capitalization Rate	Marginal Tax Rate	Pre-tax Capitalization Rate	After-tax Capitalization Rate		
Equity	60.00%	18.30%		10.98%	10.98%		
Debt	40.00%	3.58%	24.00%	1.43%	1.09%		
WACC	100.00%			12.41%	12.07%		
Total (Rounded)					12.10%		

Notes

- [1] From worksheet: Capital Structure
 [2] From worksheet: Direct Equity Summary
- [3] From worksheet: Calculated Current Yield

Selection of Guideline Companies Industry: Scheduled Airlines - Freight 2023 Assessment Year

Screening Requirements:

The universe of companies is all companies listed in Value Line under the air transport industry.

Companies were then selected using the following screening criteria:

- 1. Operates primarily as a freight carrier / air cargo service.
- 2. Actively traded on an American exchange.
- 3. Headquartered / incorporated in the United States
- 4. No significant merger & acquisition activity during the year.

		Actively		Consider as			
		traded on an		Potential	Not Engaged	Use as	
Company		American	Headquartered in	Guideline	in Material	Guideline	
Ticker	Air Cargo	exchange	the United States	Company	M&A Activity	Company	Note
AAL	No						
AAWW	Yes	Yes	Yes	Yes	No	No	[1]
AIRT	Yes	Yes	Yes	Yes	Yes	Yes	
ALGT	No						
ALK	No						
ATSG	Yes	Yes	Yes	Yes	Yes	Yes	
СРА	No						
DAL	No						
FDX	Yes	Yes	Yes	Yes	Yes	Yes	
НА	No						
JBLU	No						
LUV	No						
MESA	No						
RLGT	No						
SAVE	No						
SKYW	No						
SNCY	No						
UAL	No						
UP	No						
UPS	Yes	Yes	Yes	Yes	Yes	Yes	
VTOL	No						

[1] Accepted a buyout agreement in early August

Support for Capital Structure Industry: Scheduled Airlines - Freight 2023 Assessment Year

(\$ and Shares Outstanding In Millions, Except Per Share Amounts)

Н

G

					End of					Total			
					Year					Common,			
					Closing	MV				Preferred, LT			
		Industry	Financial	Shares	Stock	Common	MV Preferred	MV Long Term	PV of Operating	Debt, & Op		%	% Debt &
Ticker	Company	Group	Strength	Outstanding	Price	Stock	Stock	Debt	Leases	Leases	% Common	Preferred	Op Leases
		Value Line	Value Line	10-K	Yahoo	ExF	10-K	10-K	10-K	G+H+I+J	G/K	H/K	(I+J)/K
							Note [1]	Note [2]					
AIRT	Air T Inc	AIRTRANS	С	2.866	24.72	71	0	136	8	215	33%	0%	67%
ATSG	Air Transport Serv.	AIRTRANS	B+	72.328	25.98	1,879	0	1,465	75	3,419	55%	0%	45%
FDX	FedEx Corp.	AIRTRANS	A+	259.846	173.20	45,005	0	20,264	16,930	82,199	55%	0%	45%
UPS	United Parcel Serv.	AIRTRANS	A+	758.741	173.84	131,900	0	19,662	3,859	155,421	85%	0%	15%
All Com	panies					178,855	0	41,527	20,872	241,254	74%	0%	26%
Avera	ge										57%	0%	43%
Media	n										55%	0%	45%
Trimn	ned Average										55%	0%	45%
High											85%	0%	67%
Low											33%	0%	15%
Selected			•			•			•	•	60%		40%

Ν	lotes	

[1] Market value of preferred stock assumed to equal book value

В

D

Ε

F

[2] Market value of debt is fair value of long term debt from 10-K notes

MCA 15-1-210, rationale for changes to guideline companies:

2023 - AAWW removed, agreed to buyout in August 2022

		<u>Median</u>	
Current Year	55%	0%	45%
Prior Year	62%	0%	38%
2 Years Prior	54%	0%	46%
3 Year Average	57%	0%	43%

М

N

K

Capital Asset Pricing Model (CAPM) Industry: Scheduled Airlines - Freight 2023 Assessment Year

$k_e = R_f + \beta x ERP$

		Ex Post	Ex Ante
k _e =	Cost of Equity	10.95%	9.54%
$R_f =$	Risk Free Rate	4.14%	4.14%
β =	Beta	0.95	0.95
ERP =	Equity Risk Premium $(R_m - R_f)$	7.17%	5.68%
$R_m =$	Market Rate of Return	11.31%	9.82%

Risk Free Rate Measures (R_f):

The Value Line Investment Survey: Selection & Opinion[1]	
January 6, 2023 Page 1465	
Selected Yields on Taxable U.S. Treasury Securities as of 12/27/22	
10-year	3.84%
30-year	3.93%
U.S. government securities, Treasury constant maturities, Nominal, December 30, 2022	
10-year	3.88%
20-year	4.14%
30-year	3.97%
Risk Free Rate Selected	4.14%

Notes

- [1] "Value Line Selection & Opinion", Value Line (January 6, 2023)
- [2] https://www.federalreserve.gov/datadownload/Choose.aspx?rel=H.15

Ex Post - Equity Risk Premium Measures (ERP = Rm - Rf)

Kroll, 2023 Cost of Capital Navigator

		$\underline{R_{m}}$	$\underline{K_f}$	<u>ERP</u>
ERP "Historical" - Ex Post	Arithmetic Avg.	11.31%	4.14%	7.17%
ERP "Supply-side" - Ex Post	Arithmetic Avg.	10.49%	4.14%	6.35%
Ex Post Equity Risk Premium Selecte	d	11.31%	4.14%	7.17%

Capital Asset Pricing Model (CAPM)
Industry: Scheduled Airlines - Freight
2023 Assessment Year

$k_e = R_f + \beta x ERP$

OOR 3 Stage Dividend Growth Model, S & P 500, See Exhibit			
	R_{m}	$\underline{R_f}$	<u>ERP</u>
ERP - Ex Ante	8.81%	4.14%	4.67%
Kroll, 2023 Cost of Capital Navigator			
	$R_{\rm m}$	R_f	<u>ERP</u>
ERP "Conditional" - Ex Ante	9.50%	3.50%	6.00%
Damodaran Implied ERP (Jan 1, 2023)			
	R_{m}	$R_{\rm f}$	<u>ERP</u>
Implied Premium - Ex Ante - Trailing 12 month, with adjusted payout	8.99%	3.88%	5.11%
Implied Premium - Ex Ante - Trailing 12 month cash yields	9.82%	3.88%	5.94%
Implied Premium - Ex Ante - Average CF yield last 10 years	9.73%	3.88%	5.85%
Implied Premium - Ex Ante - Net cash yield	9.56%	3.88%	5.68%
Implied Premium - Ex Ante - Normalized earnings and payout	8.71%	3.88%	4.83%
	R _m	$R_{\rm f}$	<u>ERP</u>
<u>Average</u>	9.30%		5.44%
Median	9.50%		5.68%
<u>High</u>	9.82%		6.00%
<u>Low</u>	8.71%		4.67%
Ex Ante Equity Risk Premium Selected	9.82%	4.14%	5.68%

Support for Beta Selection in CAPM Industry: Scheduled Airlines - Freight 2023 Assessment Year

Α	В	С	D	Е
		Industry	Financial	
Ticker	Company	Group	Strength	Beta
		Value Line	Value Line	Value Line
AIRT	Air T Inc	AIRTRANS	С	0.95
ATSG	Air Transport Serv.	AIRTRANS	B+	0.80
FDX	FedEx Corp.	AIRTRANS	A+	1.10
UPS	United Parcel Serv.	AIRTRANS	A+	0.85
Average				0.93
Median				0.90
Trimmed	Average			0.90
High				1.10
Low				0.80
Selected				0.95

Inflation & Real Growth
Industry: Scheduled Airlines - Freight
2023 Assessment Year

_				Nomina	l Growth
Α	В	С	D	E	F
Source Description	Inflation (CPI)	Real Growth (GDP)	Nominal Growth	Low	High
Livingston Survey ^[1]	2.55%	1.97%	4.52%		
Survey of Professional Forecasters ^[2]	2.44%	1.96%	4.40%		
Congressional Budget Office ^[3]	2.30%	1.80%	4.10%		
Average	2.43%	1.91%	4.34%		
Median	2.44%	1.96%	4.40%		
High	2.55%	1.97%	4.52%		
Low	2.30%	1.80%	4.10%		
Selected	2.45%	2.00%	4.45%	4.10%	4.52%

Inflationary Trend	l Factors					
Year	Dec. CPI-U Index	Percent Change From Previous	Dec. to Dec. Conversion Factor	Annual Avg. CPI-U Index	Percent Change From Previous	Annual Conversion Factor
	Note [5]	Note [6]	Note [7]	Note [5]	Note [6]	Note [7]
2011	225.672	2.9%	1.3152	224.939	3.1%	1.3010
2012	229.601	1.7%	1.2927	229.594	2.0%	1.2747
2013	233.049	1.5%	1.2735	232.957	1.4%	1.2563
2014	234.812	0.8%	1.2640	236.736	1.6%	1.2362
2015	236.525	0.7%	1.2548	237.017	0.1%	1.2347
2016	241.432	2.0%	1.2293	240.007	1.2%	1.2194
2017	246.524	2.1%	1.2039	245.120	2.1%	1.1939
2018	251.233	1.9%	1.1814	251.107	2.4%	1.1655
2019	256.974	2.2%	1.1550	255.657	1.8%	1.1447
2020	260.474	1.3%	1.1394	258.811	1.2%	1.1308
2021	278.802	6.6%	1.0645	270.970	4.5%	1.0800
2022	296.797	6.1%	1.0000	292.655	7.4%	1.0000

Notes

[1] Federal Reserve Bank of Philadelphia The Livingston Survey December 16, 2023 Table 3 Inflation Rate and Real GDP mean

https://www.philadelphiafed.org/research-and-data/real-time-center/livingston-survey

[2] Federal Reserve Bank of Philadelphia Survey of Professional Forecasters February 10, 2023 Table 8 and Table 9 Average over next 10-Year mean

https://www.philadelphiafed.org/surveys-and-data/real-time-data-research/survey-of-professional-forecasters

[3] The Budget and Economic Outlook: 2023 To 2033, Table B-1

https://www.cbo.gov/about/products/budget-economic-data#4

[5] Historical Consumer Price Index for All Urban Consumers (CPI-U): U.S. city average, all items, index averages (1982-84=100, unless otherwise noted)

https://www.bls.gov/cpi/tables/supplemental-files/historical-cpi-u-202212.pdf

[6] (Row year - Previous Year) / Row Year

[7] Most current year / Row year

3 Stage Dividend Discount Model (DDM)
Industry: Scheduled Airlines - Freight
2023 Assessment Year

 $k_e = (D_1 / P_0) + g$

 k_e = Cost of Equity

D₁ = Expected Dividend

P₀ = Current Price Per Share

g = Sustainable Long-Term Growth

A	В	C	l D	E	F	G	Н	
		2022	2023 Est	Expected	Sustainable	Sustainable	Cost of Equity	Cost of Equity
		Year End Stock	Div'ds Decl'd	Equity Payout	Long-Term	Long-Term	Dividend	Earnings
Ticker	Company	Price	per sh	Yield	Growth Rate [1]	Growth Rate [1]	Growth	Growth
		Yahoo	Value Line	D/C	Dividends	Earnings	E+F	E+G
		P_0	D ₁	D ₁ /P ₀	g	g	k _e	k _e
AIRT	Air T Inc	24.72	0.00	0.00%	0.00%	0.00%		
ATSG	Air Transport Serv.	25.98	0.00	0.00%	0.00%	0.00%		
FDX	FedEx Corp.	173.20	4.60	2.66%	5.10%	15.44%	7.76%	18.10%
UPS	United Parcel Serv.	173.84	6.24	3.59%	4.21%	5.61%	7.80%	9.20%
Averag	e						7.78%	13.65%
Mediar	1						7.78%	13.65%
Trimm	ed Average							
High							7.80%	18.10%
Low							7.76%	9.20%
Selected							7.78%	13.65%

Notes Implied Sustainable LTG: 4.66% 10.53%

[1] From worksheet: DDM Sustainable Long-Term Growth

Support for DDM - Short Term Growth Rate Calculations Industry: Scheduled Airlines - Freight 2023 Assessment Year

Α	В	С	D	E	F	G
		End of Year	Div'ds Decl'd	Expected	Div'ds Decl'd	
		Closing Stock	per sh	Dividend	per sh	Short-Term
Ticker	Company	Price	2023 Est	Yield	2025-2027 Est	Growth Rate
		Yahoo	Value Line	D/C	Value Line	Note [1]
AIRT	Air T Inc	24.72				
ATSG	Air Transport Serv.	25.98	0.00	0.00%	0.00	0.00%
FDX	FedEx Corp.	173.20	4.60	2.66%	5.50	6.14%
UPS	United Parcel Serv.	173.84	6.24	3.59%	7.00	3.91%

Α	В	С	D	E
		Earnings per	Earnings per	
		share	share	Short-Term
Ticker	Company	2023 Est	2025-2027 Est	Growth Rate
		Value Line	Value Line	Note [1]
AIRT	Air T Inc			
ATSG	Air Transport Serv.	2.50	2.75	3.23%
FDX	FedEx Corp.	14.35	27.00	23.45%
UPS	United Parcel Serv.	12.30	15.00	6.84%

<u>Notes</u>

[1] 4 year compound annual growth rate (CAGR) - 3 periods

DDM Sustainable Long Term Growth Industry: Scheduled Airlines - Freight 2023 Assessment Year

Dividend	Growth Rate		Stage 1										
Ticker	Company	Year End Stock Price	Expected Short-Term Dividend Growth Rate	Expected Long-Term Growth Rate	Expected Dividend Yield	Internal Rate of Return	Implied Sustainable Long-Term Growth Rate (g)		D ₁	D_2	D_3	D ₄	D ₅
						Ke = IRR of	g = IRR - Div.		-	-		-	_
		Yahoo	Note [1]	Note [2]	D ₁ /P ₀	D ₁ :D ₅₀₀	Yield						
AIRT	Air T Inc	24.72	0.00%	4.45%	0.00%			(24.72)	0.00	0.00	0.00	0.00	0.00
ATSG	Air Transport Serv.	25.98	0.00%	4.45%	0.00%			(25.98)	0.00	0.00	0.00	0.00	0.00
FDX	FedEx Corp.	173.20	6.14%	4.45%	2.66%	7.76%	5.10%	(173.20)	4.60	4.88	5.18	5.50	5.84
UPS	United Parcel Serv.	173.84	3.91%	4.45%	3.59%	7.80%	4.21%	(173.84)	6.24	6.48	6.74	7.00	7.27

Earnings	Growth Rate								Stage 1				
Ticker	Company	Year End Stock Price	Expected Short-Term Earnings Growth Rate	Long-Term	Expected Dividend Yield	Internal Rate of Return	Implied Sustainable Long-Term Growth Rate (g)	Initial Investment	D ₁	D_2	D_3	D ₄	D_5
		Yahoo	Note [1]	Note [2]	D ₁ /P ₀	Ke = IRR of D ₁ :D ₅₀₀	g = IRR - Div. Yield						
AIRT ATSG	Air T Inc Air Transport Serv.	24.72 25.98	0.00% 3.23%	4.45% 4.45%	0.00%	7 300		(24.72) (25.98)		0.00	0.00 0.00	0.00	0.00
FDX UPS	FedEx Corp. United Parcel Serv.	173.20 173.84	23.45% 6.84%	4.45% 4.45%	2.66% 3.59%	18.10% 9.20%	15.44% 5.61%	(173.20) (173.84)		5.68 6.67	7.01 7.12	8.66 7.61	10.68 8.13

Notes
[1] From worksheet: DDM Short Term Growth Rate Calculations
[2] From worksheet: Inflation & Real Growth

DDM Sustainable Long Term Growth Industry: Scheduled Airlines - Freight 2023 Assessment Year

Dividend	vidend Stage 2														Stage 3			
Ticker	D ₆	D ₇	D ₈	D_9	D ₁₀	D ₁₁	D ₁₂	D ₁₃	D ₁₄	D ₁₅	D ₁₆	D ₁₇	D ₁₈	D ₁₉	D ₂₀	D ₂₁	D ₂₂	D ₅₀₀
AIRT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0
ATSG	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0
FDX	6.19	6.56	6.96	7.38	7.82	8.29	8.79	9.32	9.88	10.48	11.11	11.78	12.49	13.24	14.04	14.66	15.32	16,726,323,977
UPS	7.56	7.86	8.17	8.49	8.82	9.17	9.53	9.91	10.30	10.71	11.13	11.57	12.02	12.50	12.99	13.57	14.17	15,475,067,651

Earnings	Stage 2															Stage 3		
Ticker	D ₆	D ₇	D ₈	D_9	D ₁₀	D ₁₁	D ₁₂	D ₁₃	D ₁₄	D ₁₅	D ₁₆	D ₁₇	D ₁₈	D ₁₉	D ₂₀	D ₂₁	D ₂₂	D ₅₀₀
AIRT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0
ATSG	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0
FDX	13.06	15.95	19.49	23.82	29.10	35.56	43.45	53.08	64.86	79.25	96.84	118.32	144.57	176.65	215.84	225.45	235.48	257,151,087,770
UPS	8.67	9.25	9.87	10.53	11.23	11.98	12.78	13.64	14.55	15.52	16.56	17.66	18.84	20.10	21.44	22.40	23.40	25,548,543,331

Support for Cost of Debt Component - Yield to Maturity Industry: Scheduled Airlines - Freight 2023 Assessment Year

Α	В	С	D	E	F
				Moody's	
		Industry	Financial	Long Term	Yield to
Ticker	Company	Group	Strength	Rating	Maturity
		Value Line	Value Line	Moodys.com	
AIRT	Air T Inc	AIRTRANS	С	В	9.15%
ATSG	Air Transport Serv.	AIRTRANS	B+	Ba1	7.04%
FDX	FedEx Corp.	AIRTRANS	A+	Baa2	5.59%
UPS	United Parcel Serv.	AIRTRANS	A+	A2	5.12%
Avera	ge				6.73%
Media	ın				6.32%
Trimm	ned Average				6.32%
High					9.15%
Low					5.12%
Selecte	d				6.73%

^{*}Highlighted ratings are estimated based on financial strength and historical interest coverage ratios

Support for Direct Capitalization - Equity Capitalization Rate Industry: Scheduled Airlines - Freight 2023 Assessment Year

Α	В	С	D	E	F	G	Н		J	K	L	М	N	0	Р	Q	R
		End of Year					Ke	Ke					Ke Estimate - Cash	Ke Estimate - Cash			
		Closing					Estimate -	Estimate -	VL Historic	VL Est		VL Est	Flow	Flow		Book	i I
		Stock	VL Historic	VL Est	VL Historic	VL Est P/E	Earnings	Earnings	Cash Flow	Cash Flow	VL Historic	P/CF	(Hist.	(Est.	Market Value	Value	i l
Ticker	Company	Price	EPS	EPS	P/E Ratio	Ratio	(Hist. P/E)	(Est. P/E)	Per Share	Per Share	P/CF Ratio	Ratio	P/CF)	P/CF)	of Equity	of Equity	MTBR
		Yahoo	Value Line	Value Line	C/D	C/E	1/F	1/G	Value Line	Value Line	C/J	C/K	1/L	1/M	Price x Shrs	Value Line	P/Q
AIRT	Air T Inc	24.72	0.37	0.00	66.81		1.50%		4.46	0.00	5.54		18.04%		71	24.60	2.88
ATSG	Air Transport Serv.	25.98	2.25	2.50	11.55	10.39	8.66%	9.62%	7.80	7.30	3.33	3.56	30.02%	28.10%	1,879	1,322.40	1.42
FDX	FedEx Corp.	173.20	18.08	14.00	9.58	12.37	10.44%	8.08%	36.45	30.25	4.75	5.73	21.05%	17.47%	45,005	24,939.00	1.80
UPS	United Parcel Serv.	173.84	12.95	11.50	13.42	15.12	7.45%	6.62%	15.64	15.65	11.12	11.11	9.00%	9.00%	131,900	14,253.00	9.25
Averag	je				25.34	12.63	7.01%	8.11%			6.19	6.80	19.53%	18.19%			3.84
Media	Median		12.49	12.37	8.05%	8.08%			5.15	5.73	19.54%	17.47%			2.34		
Trimmed Average		12.49	12.37	8.05%	8.08%			5.15	5.73	19.54%	17.47%			2.34			
High		66.81	15.12	10.44%	9.62%			11.12	11.11	30.02%	28.10%			9.25			
Low					9.58	10.39	1.50%	6.62%			3.33	3.56	9.00%	9.00%			1.42
Selected				•	12.	.39	8.0	7%			5.4	7	18.3	30%			2.34

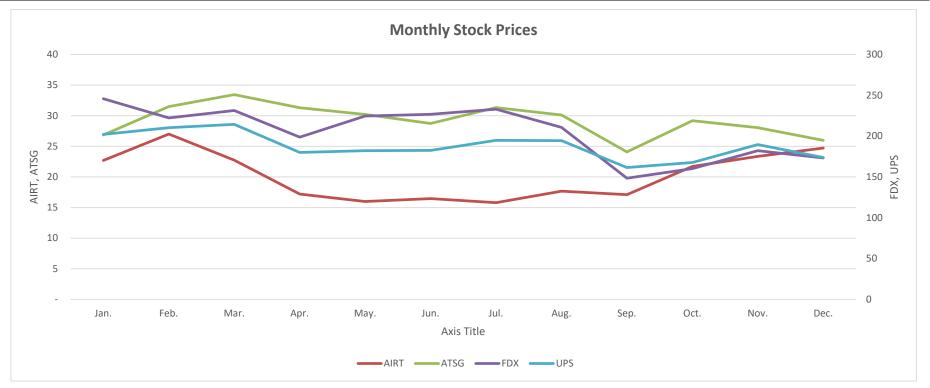
Support for Direct Capitalization - Debt Capitalization Rate Industry: Scheduled Airlines - Freight 2023 Assessment Year

(\$ in Millions)

Α	В	С	D	E	F	G	Н	l	J
		Current Year	Previous Year	Previous Year	Current Year	Current Year	Average	Current Yield	MTBR
Ticker	Company	Interest Exp.	MV LT Debt	BV LT Debt	MV LT Debt	BV LT Debt	MV LT Debt	current field	WITER
		10-K	10-K	10-K	10-K	10-K	(D+F)/2	(C/H)	(F/G)
AIRT	Air T Inc	5	87	87	136	136	112	4.43%	1.00
ATSG	Air Transport Serv.	47	1,337	1,299	1,417	1,465	1,377	3.40%	0.97
FDX	FedEx Corp.	689	23,625	20,879	19,268	20,264	21,447	3.21%	0.95
UPS	United Parcel Serv.	704	25,100	21,915	18,200	19,662	21,650	3.25%	0.93
All Com	panies	1,445			39,020	41,527	44,585	3.24%	0.94
Averag	e							3.58%	0.96
Media	n							3.33%	0.96
Trimmed Average								3.33%	0.96
High								4.43%	1.00
Low								3.21%	0.93
Selected	I		_	_	_			3.58%	0.96

Support of Stock Price - From YAHOO Finance Industry: Scheduled Airlines - Freight 2023 Assessment Year

		End of Period Closing Stock Price												
1	2	3	4	5	6	7	8	9	10	11	12	13	14	
Α	В	С	D	Е	F	G	Н		J	K	L	M	N	
Ticker	Company	Jan.	Feb.	Mar.	Apr.	May.	Jun.	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	
AIRT	Air T Inc	22.70	27.01	22.75	17.20	16.00	16.46	15.80	17.69	17.12	21.72	23.37	24.72	
ATSG	Air Transport Serv.	26.85	31.51	33.45	31.30	30.22	28.73	31.34	30.13	24.09	29.20	28.04	25.98	
FDX	FedEx Corp.	245.86	222.27	231.39	198.74	224.58	226.71	233.09	210.81	148.47	160.28	182.22	173.20	
UPS	United Parcel Serv.	202.21	210.42	214.46	179.98	182.25	182.54	194.89	194.51	161.54	167.77	189.73	173.84	



Maintenance Capital Expenditures Estimate Based on Guideline Companies Industry: Scheduled Airlines - Freight 2023 Assessment Year

(\$ In Millions)

Α	В	С	D	E	F	G	Н	ı	J	K	L
					Average	Depreciation	Average Life of			Replacement	RC as % of
Ticker	Company	Inflation	PP&E, Gross	PP&E, Gross	PP&E	Expense	Assets			Cost (RC)	Depreciation
			Current Year	Previous Year		Current Year		Note [1]	Note [1]	Note [1]	
		MTDOR (CPI)	10-K, Notes	10-K, Notes	(D+E)/2	10-K	F/G	C*H	1/(1+C)^H	G*I/(1-J)	K/G
AIRT	Air T Inc	2.45%	27	13	20	2	11	0.26	0.77	2	114.84%
ATSG	Air Transport Serv.	2.45%	4,062	3,611	3,837	331	12	0.28	0.76	384	116.08%
FDX	FedEx Corp.	2.45%	75,275	70,077	72,676	3,970	18	0.45	0.64	4,974	125.30%
UPS	United Parcel Serv.	2.45%	67,430	64,809	66,120	3,188	21	0.51	0.61	4,104	128.74%
Averag	je										121.24%
Media	า										120.69%
Trimm	ed Average										120.69%
High											128.74%
Low											114.84%
Selected	_								<u> </u>	_	121.24%

Notes

[1] Cornell, B. & Gerger, R. (2017). Estimating Terminal Values with Inflation: The Inputs Matter-It Is Not a Formulaic Exercise. Business Valuation Review, Volume 36, Number 4, 117-123.